





High waiting times Trying to **Private** sector deliver pressures person Where is centred on government care **UK NHS** Audiology now? Quality Low workforce under numbers review Needing operational and scientific leadership







Election promises

- Cutting waiting times
- Easy win independent providers





A vision for change should address

- What problem you're trying to solve
- How this will make employees' jobs easier
- What the end state actually looks like



Efficiencies highlighted by you in the BAA webinar BROAD PRINCIPLES



Allocating ENT cover through a traffic light system

Flexing capacity depending on priority waiting lists

Partial booking to reduce DNAs

Remote work for follow ups

Group work

- Tinnitus
- Hearing Aid Fittings
- Hearing Aid reviews

Opt in appointments (safeguards in place)

Split appts across reassessments / DRs / fittings / balance / tinnitus

Trailing automated audiometry

Use of rechargeable aids

Quality vs quantity e.g. no REMs to reduce time

Working with volunteers

All hands on deck days

Efficiencies highlighted by you in BAA the webinar BOOKING DIFFERENTLY



ENT booked audios / intermittently booking Audiology pts throughout ENT time

All in one reassessments / vetting full reassessments vs no IMP approach for those in regular contact with the service

Shorter appointment times

Phone triage for:

- Repairs / postal / drop off repairs
- Hearing Therapy
- DR history and then assess and fit
- ENT referred patients
- Balance & tinnitus

Booked repairs with B2s only / Drop in repair sessions

Block weeks / Reserving slots

Efficiencies highlighted by you in the BAA webinar ADMIN FIXES



Triage time spent on vetting referrals making positive difference / cleansing waiting lists

Admin processes mapped and duplications removed

Clinics booked in quiet room

Use of letter templates

Ear scanners meaning lower grades can scan more complex ears

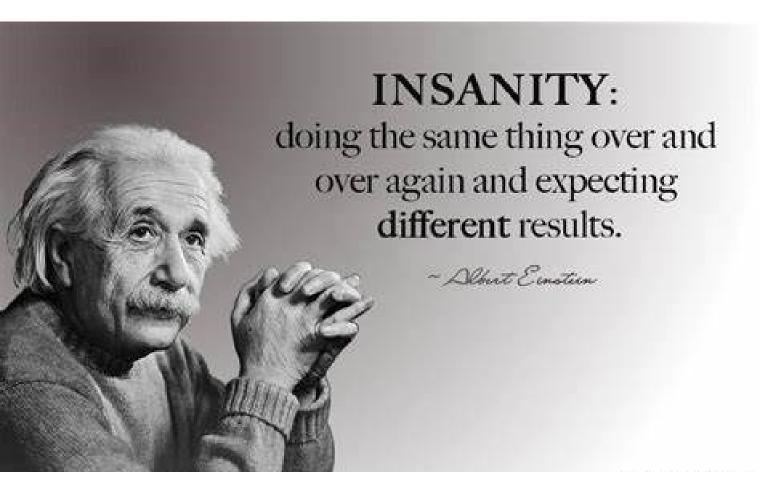
Web based consumables

Bringing in chargers for lost hearing aids to deter this activity Reminders of appointments by text or phone (for repeat offenders)

Signposting to app support to free up Audiology time







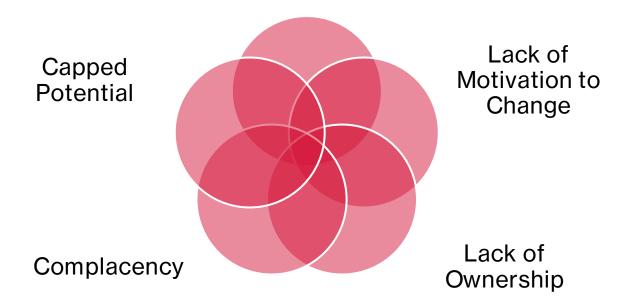
We must innovate to survive

- We need to do more than move to phone reviews
- We need to think bigger
- That's hard when we are in the job day to day



5 Challenges of Managing Culture Change

Resistance to Change





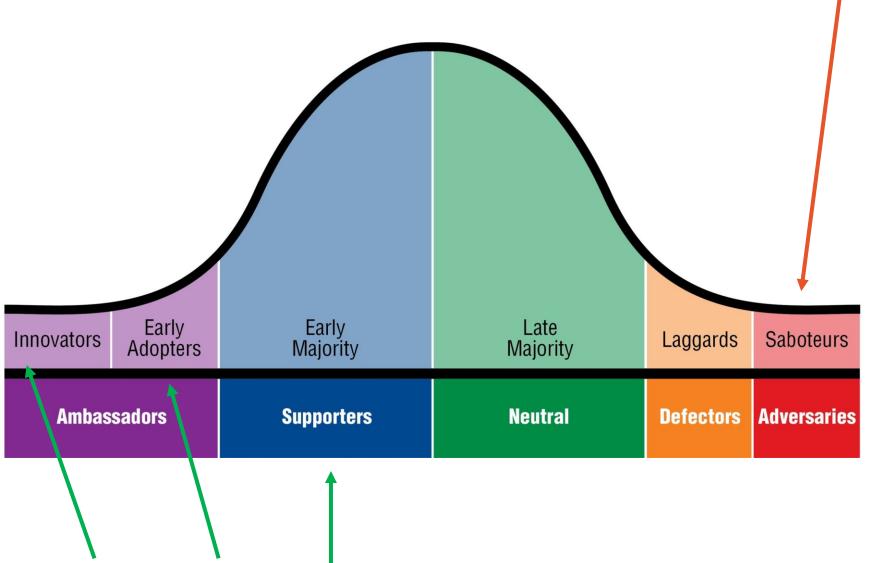
It's vital to take the team with you when changing the culture of how you work

- Frame the issue and the onwards vision
- Collaborate with those at the coal face who can often produce solutions we can't – create safe spaces for discussions
- Focus on developing new ways of the "way things are done around here"
- Demonstrate in action lead with the new culture
- Don't let things slide
- Communicate well
- (Ideally) make gradual changes
- Celebrate small wins





Don't let resistors wear you down

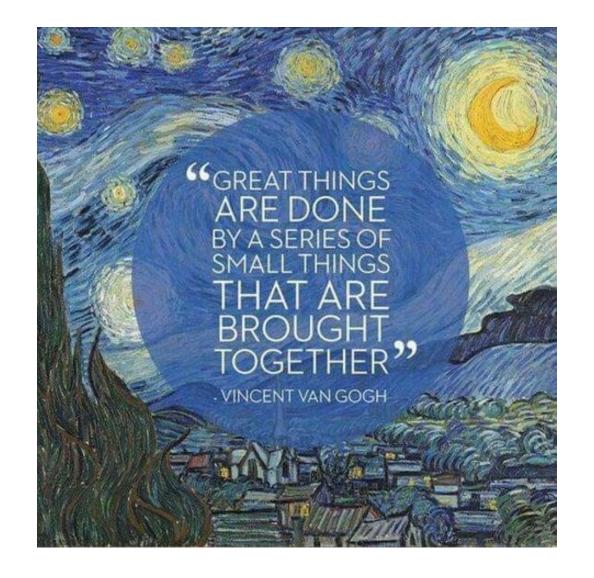


Work with people who believe in your vision



Little things add up

Sometimes every 15 minutes on your rota makes a difference to the bigger picture







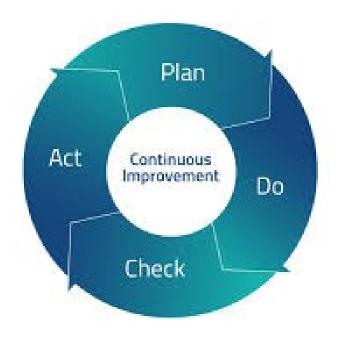
Change can be temporal

Making short term changes to benefit the long-term picture



This is an ongoing process with multiple approaches

- The only way to attack all the issues entangling Audiology is to take many options
- Measure progress and make new changes









Low touch / innovations for the right patients can make a difference

- It should be about patient choice
- For some patients, the quicker or innovative options can give them good outcomes
- For others they would rather wait and have 1:1 'standard' care



Examples





